

terra

(TERRA MAURICIA LTD)

GROUP STRUCTURE

CANE

AFRICA

Ivoirel Ltée
100 %

Sucrivoire S.A.
25.50 %

Sugha Ltd
50.00 %

MAURITIUS

Growing

Terragri Ltd
100 %

Milling

Terra Milling Ltd
80 %

POWER

Power Generation

Terragen Ltd
51%

Management Services

Terragen Management Ltd
66.75 %

Thermal Valorisation Co. Ltd
17.85 %

Coal Terminal
(Management) Co. Ltd
15.43 %

BRANDS

Bottling and Distribution

Terra Brands Ltd
100 %

Grays Inc Ltd
74.00 %

Belle Vue Rum Ltd
74.00 %

Les Chais de l'Isle de
France Ltée
100 %

International Brands Ltd
100 %

East Indies Company
74.00 %

Beau Plan Cellars Ltd
74.00 %

Providence Warehouse Co. Ltd
37.00 %

MISA Company Ltd
37.00 %

Equatorial Deliveries Ltd
37.00 %

Grays Uganda Ltd
22.20 %

Anytime Investment Ltd
24.50 %

New Fabulous Investment Ltd
24.50 %

New Goodwill Co. Ltd
33.33 %

Distillery

Grays Distilling Ltd
66.67 %

Société Evapo
66.67 %

Topterra Ltd
33.33 %

PROPERTY & LEISURE

Property

Beau Plan Development Ltd
100 %

Beau Plan Retail Park Ltd
100 %

Beau Plan Office Park Ltd
100 %

Mon Rocher School Holding Ltd
100 %

Sagitterra Ltd
100 %

Beau Plan Campus Ltd
40.00 %

Greencoast International
Primary School Ltd
40.00 %

Leisure

Sugarworld Ltd
95.24 %

INVESTMENTS

Finance

Terra Finance Ltd
100 %

Intendance Holding Ltd
100 %

Swan General Ltd
34.03 %

Swan Life Ltd
28.14 %

Inside Capital Partners Ltd
36.75 %

Inside Equity Fund
38.40 %

PEX Ltd
27.83 %

Administration & Services

Terra Services Ltd
100%

Regional Training Centre
33.33 %

AMCO Solutions Ltd
41.87 %

Corporate Social Responsibility

Terra Foundation
100%

Cultural

Fondation Nemours Harel
75.00 %

Construction

Société Proban
83.34 %

Terrarock Ltd
45.00 %

Rehm Grinaker
Construction Co. Ltd
35.49 %

Telecommunications

Commada Ltd
50.00 %

Commerce

Harel Mallac & Co. Ltd
26.10 %

Investment Holding

Horus Ltée
50.00 %

United Investments Ltd
29.03 %

Industry

Terravest Holding Ltd
100 %

Aquasantec International Ltd
26.67 %

ASSOCIATES

SUBSIDIARIES

N.B.: Percentages indicated above are in respect of effective holding.