

GROUP STRUCTURE

CANE AFRICA

Ivoirel Ltée 100%

Sucrivoire S.A 25.50%

Growing

Terragri Ltd 100%

MAURITIUS

Milling

Terra Milling Ltd 80%

POWER

Power Generation

Terragen Ltd 51%

Management and Services

Terragen Management Ltd 66.75%

Thermal Valorisation Co. Ltd 17.85%

> **Coal Terminal** (Management) Co. Ltd 15.43%

Bottling and Distribution

Grays Uganda Ltd 22.20% **Anytime Investment Ltd** 24.50% New Fabulous Investment Ltd 24.50% New Goodwill Co. Ltd 33.33% Distillery

Associates

Subsidiaries

N.B.: Percentages indicated above are in respect of effective holding.

BRANDS

Terra Brands Ltd 100%

Grays Inc Ltd 74%

Beau Plan Cellars Ltd 74%

Providence Warehouse Co. Ltd 37%

> MISA Company Ltd 37%

Equatorial Deliveries Ltd 37%

Bossy & Co Distillery 37%

Grays Distilling Ltd 100%

> **Topterra Ltd** 50%

PROPERTY AND LEISURE

Property

Beau Plan Development Ltd 100%

Beau Plan Retail Park Ltd 100%

Beau Plan Office Park Ltd 100%

Mon Rocher School Holding Ltd 100%

> Sagiterra Ltd 100%

Forbach Investment Ltd 100%

Viva SC Management Ltd 100%

Beau Plan Campus Ltd 40%

Greencoast International Primary School Ltd 40%

Leisure

Sugarworld Ltd 95.24%

Beau Plan Sports & Leisure Ltd 100%

Cavell Touristic Investments Ltd 58.10%

Water Sports Village Ltd 14.24%

> **Zilwa Resorts Ltd** 13.94%

Attitude Hospitality Management Ltd 11.66%

CONSTRUCTION

Construction

REHM Grinaker Construction Co. Ltd 62.26% Société Proban 83.34% Terrarock Ltd 45%

INVESTMENTS

Finance

Terra Finance Ltd 100%

Intendance Holding Ltd 100%

> Swan General Ltd 34.60%

> > Swan Life Ltd 29.24%

Inside Equity Fund 36.01%

> **PEX Ltd** 27.83%

Administration and Services

Terra Services Ltd 100%

Regional Training Centre 33.33%

AMCO Solutions Ltd 41.87%

Corporate Social Responsibility

Terra Foundation 100%

<u>Cultural</u>

Fondation Nemours Harel 75%

Investment Holding

Horus Ltee 50%

United Docks Ltd 24.55%

United Investments Ltd 32.15%

